



Exploring Corporate Strategy: Text and Cases/College

Gerry Johnson, Kevan Scholes

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The text of "Exploring Corporate Strategy" is supplemented by a selection of case studies from International and European companies, underpinning the important concepts and principles of corporate strategy and strategic management. The text covers all the underlying concepts, analytical methods and practical implications of corporate strategy, showing how they can be applied successfully to organizations. Providing an understanding of what corporate strategy is and why strategic decisions are important, the authors view corporate strategy in two ways - as a matter of economic analysis and planning, and as a matter of organizational decision making within a social, political and cultural process. Building on the practice of good strategic management, the text should help managers to take decisions about change, and implement change with assurance and skill. The different approaches to formulating strategy are also discussed. New to the third edition are: fuller account of strategy development processes; more integrated treatment of cultural context of strategy; and critique of Porter's generic strategies and market driven framework for considering generic strategies.



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